MYTILINEOS

ESG presentation

November 2015



Disclaimer

These preliminary materials and any accompanying oral presentation (together, the "Materials") have been prepared by MYTILINEOS Holdings SA (the "Company") and are intended solely for the information of the Recipient. The Materials are in draft form and the analyses and conclusions contained in the Materials are preliminary in nature and subject to further investigation and analysis. The Materials are not intended to provide any definitive advice or opinion of any kind and the Materials should not be relied on for any purpose. The Materials may not be reproduced, in whole or in part, nor summarised, excerpted from, quoted or otherwise publicly referred to, nor discussed with or disclosed to anyone else without the prior written consent of the Company.

The Company has not verified any of the information provided to it for the purpose of preparing the Materials and no representation or warranty, express or implied, is made and no responsibility is or will be accepted by the Company as to or in relation to the accuracy, reliability or completeness of any such information. The conclusions contained in the Materials constitute the Company's preliminary views as of the date of the Materials and are based solely on the information received by it up to the date hereof. The information included in this document may be subject to change and the Company has no obligation to update any information given in this report. The Recipient will be solely responsible for conducting its own assessment of the information set out in the Materials and for the underlying business decision to effect any transaction recommended by, or arising out of, the Materials. The Company has not had made an independent evaluation or appraisal of the shares, assets or liabilities (contingent or otherwise) of the Company.

All projections and forecasts in the Materials are preliminary illustrative exercises using the assumptions described herein, which assumptions may or may not prove to be correct. The actual outcome may be materially affected by changes in economic and other circumstances which cannot be foreseen. No representation or warranty is made that any estimate contained herein will be achieved.



Contents

1st Part

- Value statement
- Shareholder Structure
- Creating value for our Stakeholders
- Well diversified and export oriented
- Our Sustainability Key Landmarks
- Our Socioeconomic Impact

2nd Part

Growth

What we do and where we operate Group's long term Strategy Potential business impacts of our Sustainability plan Sustainability beyond our boundaries Contribution to a sustainable future

Productivity

Added value distribution
Human Capital Management (Employment)
Human Capital Management (Health & Safety)
Natural Capital Management (Energy - A good Practice)
Natural Capital Management (Emissions)
Natural Capital Management (Waste)
Natural Capital Management (Water)

•Risk

Business Risk Management Corporate Governance Pillars Reputation & Leadership Anti –Corruption Management Systems





Value Statement

MYTILINEOS Group, fully aware of its role as one of the world's leading EPC contractors for energy projects, as Greece's largest independent energy producer and the very first private supplier of natural gas, and as the largest vertically integrated alumina and aluminium producer in SE Europe, seeks to return added value to its shareholders and the other Stakeholder groups.

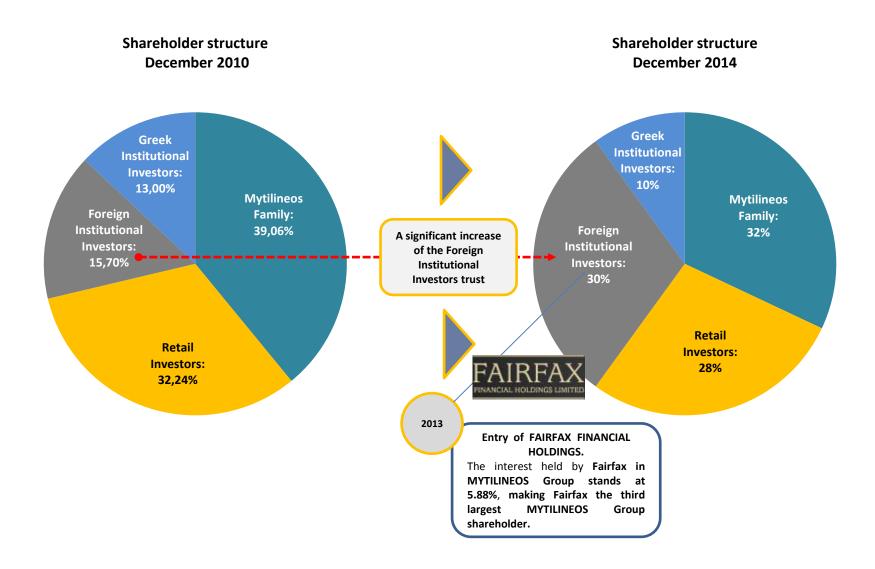
We operate in a complex environment where global and local factors bring both risk and opportunity to the development and management of our operations. Managed well, our activities, we create positive impact for the economy and local business development in Greece and our host countries, allowing us to remain true to our non-negotiable commitment to "Continuous Responsible Growth".

Sustainable development is central to our vision. Our stakeholders' trust is essential for our business. Their confidence in us helps secure our license to operate and gives us stability. To earn this trust we must respond to complex global and local issues such as resource scarcity, climate change, community employment and regional development. We see social, environmental and economic challenges like these as opportunities to build our reputation as a trusted partner and create more value for our business, our shareholders and the people we work alongside.



ESG presentation Shareholder Structure



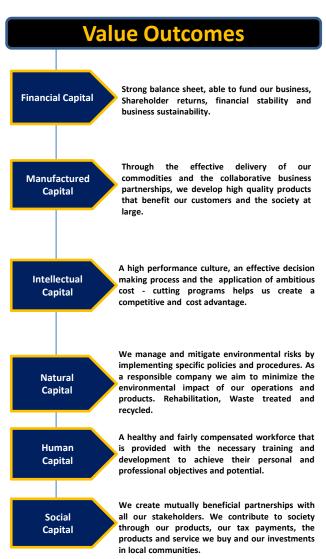


ESG presentationCreating Value for our Stakeholders



Capital Inputs Cash flow generated by our operations, **Financial Capital** Equity funding, Debt funding, Efficient systems, controls and processes. Business units, Industrial facilities, Manufactured Equipment technology, Mining infostructure below ground, Mining and Capital mineral rights, Quality systems, Appropriate skills. Corporate Culture, Risk management system, Corporate Governance system, Intellectual Technical know-how, Manage costs, Capital Research and development of new products, Experts in project execution, Stakeholders Dialogue process. Raw materials, Water, Energy, land, air, Natural biodiversity. Capital Human People, Skills, Ability, Knowledge. Capital Open and honest engagement with our Social stakeholders is critical in gaining and maintaining our social and legal license to Capital operate and, therefore, the sustainability of our business.

Main Business Activities Appropriate allocation of financial capital Sales focus Financial accounting Management accounting Cost management and treasury system Supply chain management Production line > Safety, health, environment and operational risk management Industry benchmarking and research Enterprise risk management > Developing and implementing governance systems and processes Manage costs Research and develop new products Continuous reassessment of effectiveness of operational systems and processes Environmental Compliance Environmental Policy & initiatives Management - Employee relations Labor practices (e.g. training, human rights) > Engaging with communities and other relevant stakeholders Social Contribution Program



Well diversified and export oriented

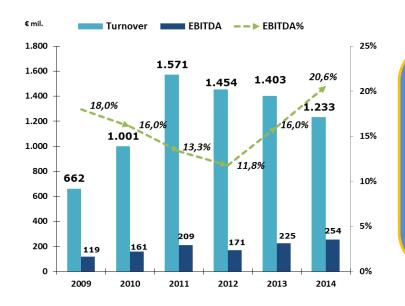


Revenue (FY 2014)

EPC Sector 49%

93% of revenues generated through projects outside of Greece, mainly in MENA region

Revenue (FY 2014)
Metallurgy & Mining
Sector 36%
75% of revenues
generated through
exports, mainly to EU
countries

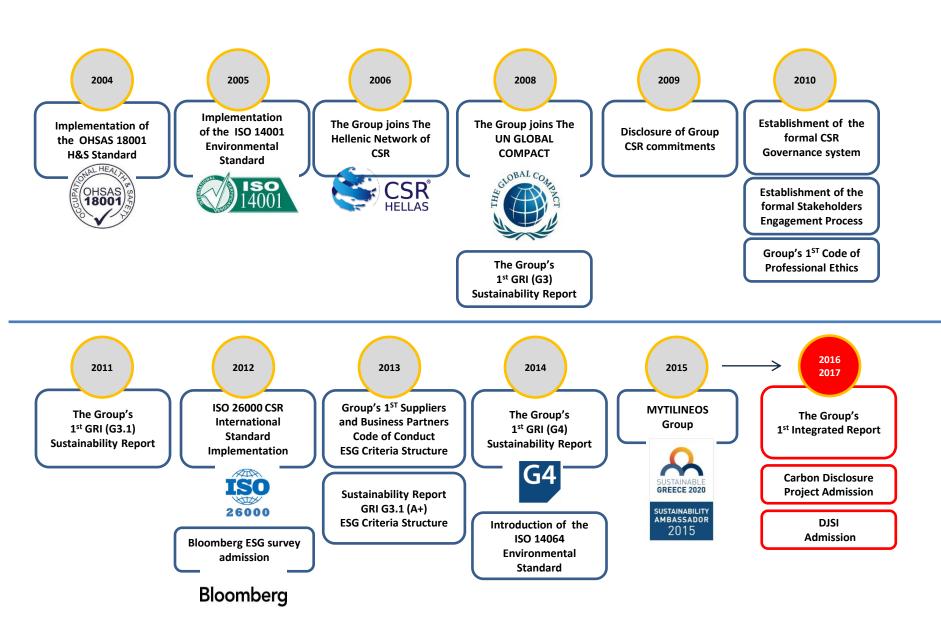


Revenue (FY 2014)
Energy Sector 13%
100% of revenues
generated within Greece

Non-Greek revenues and exports represent 75% of the 2014 consolidated turnover

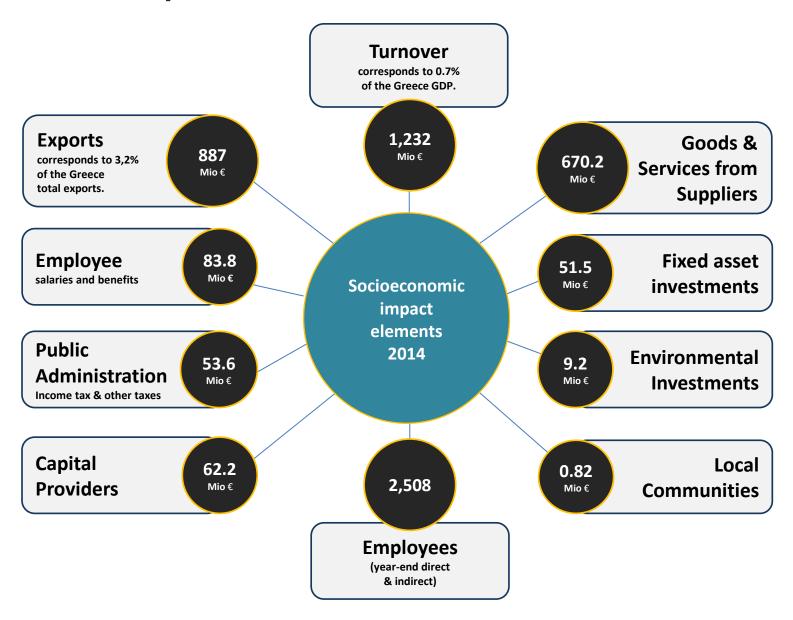
ESG presentationOur Sustainability Key Landmarks





Our Socioeconomic Impact



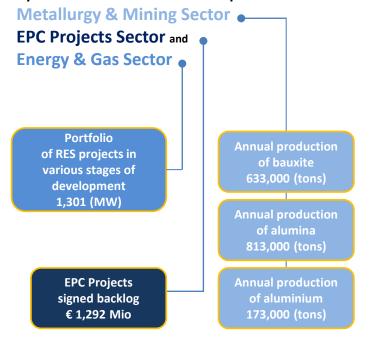


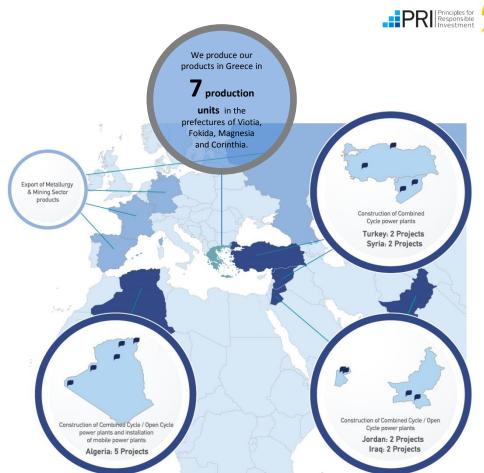




What we do and where we operate

MYTILINEOS Group is one of Greece's leading industrial groups whose operation has marked the country's development. The Group owns a dynamic and flexible business portfolio in





Opened 7 new markets over the last 5 years

As a responsible industrial Group, MYTILINEOS Group strives for constant business excellence and for ensuring the application of best practices, balancing economic growth with the protection of the environment and with social responsibility. It establishes the products of the Greek metallurgical industry around the globe, excels in the construction of large scale EPC energy projects in rapidly growing markets abroad, and carries out pioneering investments that pave the way for Greece's energy future and open up prospects for society, businesses and the environment.

HOLDINGS

MYTILINEOS

Growth

ESG presentation Group's long term Strategy



GROUP STRATEGY

"Continues Responsible Growth"

- Pursue regional leadership position in all three main sectors
 - Maximise operating synergies
 - Create value for stakeholders

Business Plan: 2015-2019 Vision

Domestic Growth

Power & Gas

➤Increase market share and establish the Largest IPP in Greece

Enhance its portfolio of assets and become a fully integrated power producer / supplier

➤ Optimize Natural Gas sourcing and extract synergies

Metallurgy & Mining

➤ Vertical integration

Seek projects for expanding Metallurgy operations

EPC

Explore new opportunities in local infrastructure projects

International Growth

Metallurgy & Mining

➤ Focus on exports

>Become the lowest cost producer in Europe

EPC

➤ Expand in regional growth markets with strong fundamentals ➤ Full EPC scope

Sustainability Plan: 2015-2019 Vision

≻Group wide:

- -Adherence to the law across all hierarchical levels and activities of the Group
- -High quality work-places, emphasis on Health & Safety
- -Ongoing consultation and collaboration with Stakeholders
- -Implementation of best practices that enhance harmonious coexistence with the local communities
- -Maintaining transparency and strengthening the Governance system.
- -Strengthen MYTILINEOS Group's role as a major sustainability player in Greece
- -Ensure continuous improvement of the Group's adaptation to Climate Change and environmental performance
- ➤ Power & Gas Sector: End-user engagement and public awareness
- ➤ Metallurgy & Mining Sector: Optimize resources, reduce emissions, push on recycling
- **EPC Sector:** Business Excellence with responsibility towards society and the environment.

12

Potential business impacts of our sustainability plan



Maintain a Stable Cash Flow

Cash flow allows the Group to meet its obligations such as payroll and to fund marketing and business development programs. As an ethical and socially responsible company, MYTILINEOS Group avoids the cost of litigation and other problems such as fines and penalties assessed by the government for lack of regulatory compliance and lawsuits from customers due to product defects or from employees due to unsafe working conditions that could have a negative effect on its cash position. Maintaining a stable cash flow keeps the Group's on its growth track.

Secure Corporate Reputation

Group's image affects its relationship with all of its stakeholder groups. Avoiding impacts on corporate reputation and as a consequence indirectly financial risks, Group saves money and keeps its managerial resources focus on the important tasks of productivity.

Access to Funding

Capital is needed to fund Group's investment plans and can be viewed as a mechanism to ensure its organizational stability in the sense that it helps the Management team to make continued progress toward achieving Group's long-range growth objectives. MYTILINEOS Group recognize its shareholders trust and corresponds to investors groups who focus on the ethical and social standards when deciding whether to commit capital to a company.

Preserve Stability

MYTILINEOS Group's strives for "Continues Responsible Growth" and as a dynamic, rapidly evolving organization, becomes a leading force in its activity sectors. In this framework Group's long-term goals of revenue growth and increased profits can be served by maintaining stability with certain aspects of its subsidiaries, retain at the same time their social license to operate in local communities.

Increase the loyal Customer Base

For the Group, its loyal customer base is a valuable asset. Group's sustainable initiatives are part of the perceived value of its products and services which result higher customer satisfaction and can increase Group's market share especially in Greek electricity market which is under liberalization.

Continue to be Reliable Partner

In EPC sector, Group undertakes large-scale power generation projects, either as a main contractor, or in consortium with leading power generation equipment manufacturers. Sustainability plan helps the Group to fully respond to the non-financial demanding requirements (Social & Environmental) of the public tenders in Greece and other countries in which participates to undertake projects.

ESG presentation Sustainability beyond our boundaries



Respecting cultural differences, MYTILINEOS Group responsibly strives to unite its subsidiaries on the basis of values, policies and rules applied in the countries where undertaking projects

Africa Europe Middle East

Definition and deployment of local projects plans according to MYTILINEOS Group policies

Compliance/Governance

Social Commitment/Employment

Project Quality

Health & Safety

Environmental Protection

ESG presentationContribution to a sustainable future



Metallurgy & Metal Sector

We contribute to the development of the products and solutions that help people to reduce energy consumption and emissions.

We produce

Bauxite



Aluminium



Aluminium is 100% recyclable and can be reborn an endless number of times. About 75% of aluminium that has ever been produced is still in use. Aluminium downstream applications include:

- Automotive and aerospace: Lower GHG emissions through lighter vehicles and through recycling post-use
- Infrastructure: Bringing energy efficiency for cities and buildings in an energy constrained world
- Packaging: Preserving food and medicines through its unique barrier properties







EPC Sector

In many regions of the world, the absence of reliable sources of electricity generation significantly affects economic development. We provide a broad range of complete, specialized and cost effective fast-track power solutions, to support governments, local communities and industrial customers around the world. We execute projects to improve environmental performance, either by upgrading existing equipment or by installing new state-of-the-art emission control technologies.







A demanding project in Ghana:

- A fast-track EPC as well as Operation and Maintenance support for a 250MW Power Plant.
- METKA's first EPC + O&M activity in the growing market of sub Saharan Africa.
- A 5-year Build, Own, Operate and Transfer (BOOT) project.

The successful completion of this project will help Ghana's Government to address the critical electricity supply shortages in the country.

Energy Sector

We produce and supply the National Grid with electricity from Renewable Energy Sources (RES).



Wind: Operational: 36 MW

Under Construction: 130 MW



Solar: Operational: 14 MW



Hydro: Operational: 6MW

Also our total 1.2GW capacity through 3 gasfired power plants is making a significant contribution to the efforts to reduce carbon dioxide emissions at the national level, as the electricity supplied to the National Grid substitutes the power which under the previous conditions would be obtained from lignite combustion.







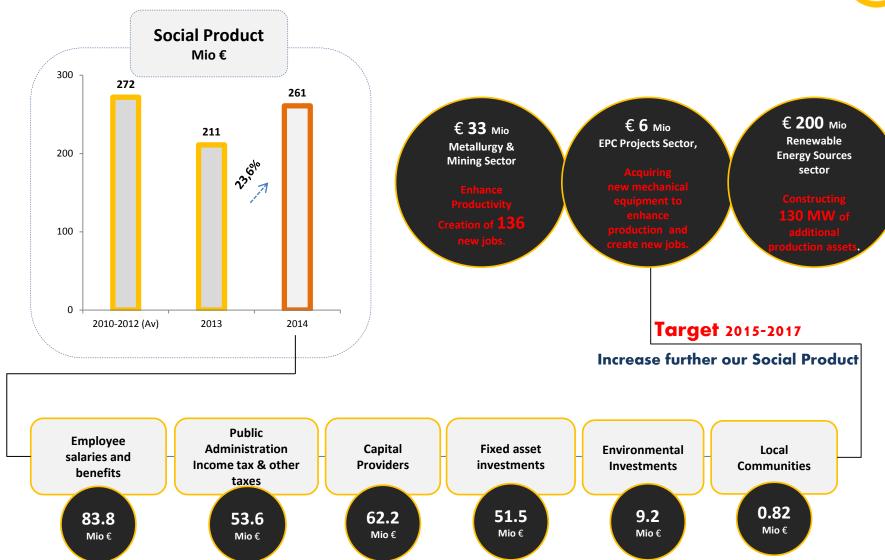
Source: Company Information.





Added Value Distribution



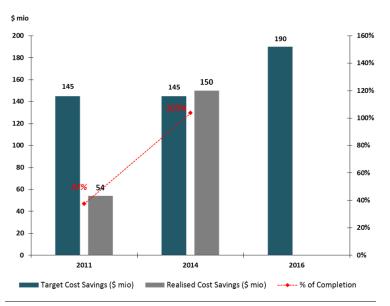


ESG presentation Operational efficiency



Metallurgy & Metal Sector

"MELLON" One of the world's most ambitious cost - cutting programs completed successfully



Sustainable Cost Reduction 2014 vs 11 = \$145 m p.a.

- Competitive Electricity Tariff
- > CHP Commercial Operation
- ➤ Rationalization of labor cost Productivity
- ➤ Logistics Freight Costs
- > Improving raw materials purchasing terms
- Replacement of HFO with NG
- > Numerous other actions
- > Investments in production line of \$300 m.

Contribution of the Group's Sustainable Strategy

"EXCELLENCE"

A new cost-cutting program targets to save additional 200 \$/tn Al.

Contribution of the Group's Sustainable Strategy to "EXCELLENCE" program

- Investments and employee training to improve productivity and our environmental footprint.
- Production of new products.
- Continuous Progress
 (Health & Safety, internal communication, employee satisfaction and more)

Human Capital Management



Human Rights

- No incidents of child or compulsory labour
- •No incidents of employee rights restriction to exercise freedom of association or collective bargaining

Equal Opportunities

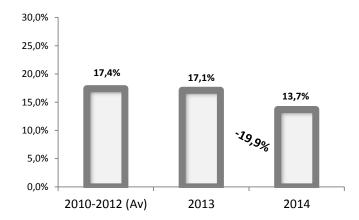
- •No incidents of discrimination in the workplace
- •Emphasis is given on recruitment of young people who suffer the highest rates of unemployment as well as on women employment strengthening.
- People <30 y.o. accounted for 43.2% of total recruitment.
- •The women employment in the Group amounted to 13.7% an increase of 0.7% percentage points.
- •The women participation in the Group's extended liability positions amounted to 13.3% increased by 3.3 percentage points.

Training & Development

- •In 2014, a total of 53,995 hours of training programs took place in all Group subsidiaries.
- Average training hours per employee: 25 hours
- Percentage of employees who received a performance review: 80%

The Group seeks to ensure the prosperity of its employees, as it considers them to be the most important factor of its growth. Therefore, employees are considered to be "integrated" into the Group beyond the mere employment-remuneration relationship that formally connects them with it, in the sense of the constant improvement of their capabilities and of the outcome of their work.

Employee Turnover rate



Targets 2015-2017

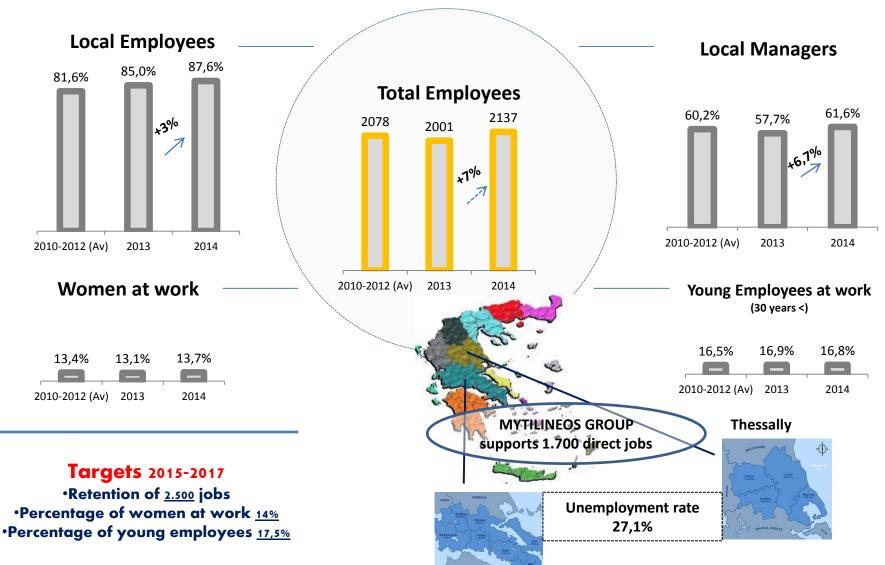
•Employee turnover below 12%
•Development an Employee Voluntary
Program.

•To be a first choice in our employees professional career

Human Capital Management

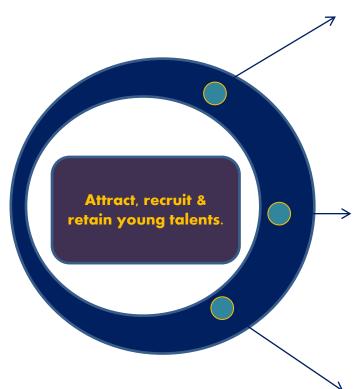
Employment





Sterea Ellas

Human Capital Management Employment



Targets 2015-2017

In a period of high unemployment for our country, especially among young people, bolstering employment, investing in human resources and promoting decent work, all of which are long-standing objectives of both organisations, gain increased significance and become permanent priorities.





"ENGINEERS IN ACTION"

Paid employment programme for 11 young engineers in ALUMINIUM OF GREECE

The programme includes ongoing training, job rotation, coaching and regular evaluation of the participating young engineers, who are given an opportunity to jump-start their career and live a unique experience, working side-by-side with the best in their respective fields. The 11 young engineers will be accommodated for the full duration of their employment, free of charge, in renovated flats of the plant's model settlement in Aspra Spitia, Viotia.

Students' summer internship in

ALUMINIUM OF GREECE



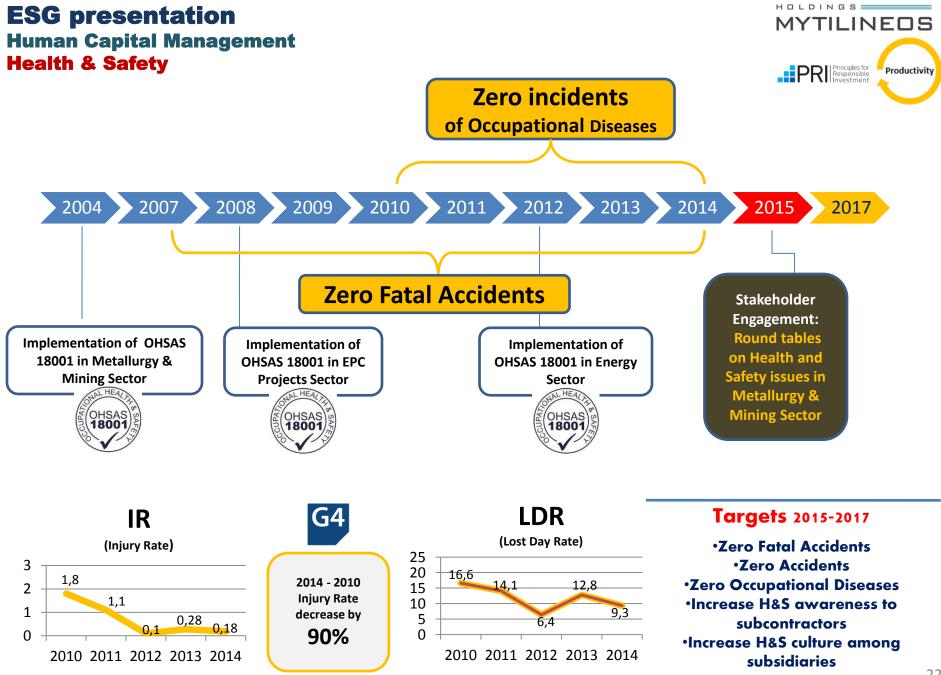
In the summer of 2014, a total of <u>65 students of various disciplines</u> (from Universities and Higher Technological Educational Institutes) were selected to work during the period from 7 July to 14 August. Each company department ensured that the students were trained in work relevant to their studies and provided them with guidance by a suitable member of the plant's Management throughout their practical training. "The experience of the internship is an important aid for our future progress," was the view shared by all students, who were selected based on the capabilities of the plant's departments and the subjects they are studying.

"Electric Arc Welders School"

School for training young people and integrating them into production



The Electric Arc Welders School started operating in 2014, providing training on the latest materials welding technology to approximately <u>40 young people</u>, divided in groups. The first groups to finish this training have already successfully entered the demanding production process. In this way, METKA S.A. increases the technological and production personnel of its plants, boosts hi-tech exports and creates new jobs with benefits for the company, its personnel and the local community.



ESG presentation Human Capital Management Health & Safety





An Accident prevention campaign

"Activate the brain's right hemisphere"



In 2014, we judged that the safety of employees, in the Metallurgy and Metal Sector, is an issue that cannot be tackled solely through inspections, work instructions, procedures etc. There is a need to raise awareness among employees using emotion as a trigger for effective thinking and acting with regard to safety.

To this end, the decision was taken to carry out a specialised campaign on safety at the workplace, using the **innovative method of activating the brain's "right hemisphere"**. According to the campaign's concept, in order to raise awareness effectively, the right stimuli/messages must be provided to activate the right hemisphere of the employees' brain, which in turn mobilises imagination, creativity and emotion.

This effort started with a search for ideas, followed by the photo shoot, image processing and printing and, finally, the placement of posters in various locations within the ALUMINIUM OF GREECE plant.

Targets 2015-2017

The campaign was carried out by a group of employees consisting of members of the Plant's Health & Safety Committee, volunteer graphic designers working in ALUMINIUM OF GREECE and the plant's Safety Department.

The "right hemisphere" campaign will be continued during 2015!

ESG presentation Natural Capital Management Energy



The Metallurgy & Metal sector is the most energy intensive activity of the MYTILINEOS Group accounting for the 80.5% of its total energy consumption.

A Major Sustainable Investment

High-Efficiency Combined Heat and Power Plant.

MYTILINEOS Group led developments in the efficient management of energy, by investing in the establishment of a High-Efficiency Combined Heat and Power (CHP) Plant which uses natural gas as combustion fuel.

- ✓ Significant improvement of the region's environmental performance.
- ✓ Significant contribution to reducing the power deficit of the Greek electrical power system.
- ✓ Reduction of the alumina production cost.
- ✓ Retention of jobs from local communities.

Energy Specific consumption - 2014*

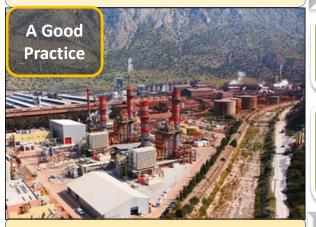
• Bauxite production: 0.1 Gj/t

• Alumina production: 8.5 Gj/t

Aluminium production: 66.3 Gj/t

This investment allowed the supply to the Metallurgy & Mining sector of the quantity of steam required to produce alumina, leading to a reduction in the consumption of fuel oil by 150,000 tons, and up to 20% decrease of CO₂ emissions.

High-Efficiency Combined Heat and Power Plant 320 MW



€ 200 Mio investment

The investment is making a significant contribution to the efforts to reduce carbon dioxide emissions at the national level, as the electricity supplied to the National Grid substitutes the power which under the previous conditions would be obtained from lignite combustion. Energy Consumption management

More than
30.000.000 GJ
saved the last 5 years

More than
2.000.000
tons CO₂ saved the last 5 years

Carbon management

^{*} The year 2014 is set as the new base year for energy specific consumption indicators, because of the change in the calculation of total energy consumption, in accordance with the GRI-G4 guidelines.

Natural Capital Management

Emissions

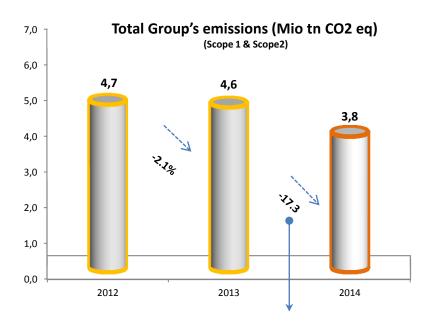


Metallurgy & Metal Sector

- Stabilise CO₂ emissions during aluminium production.
- Investments of €33 Mio scheduled by the Group for the next two years, which involve the creation of a new static furnace for alumina and the modernisation of the equipment in the wider electrolysis area, are expected, in addition to increasing production and the number of jobs, to also help reduce CO₂ emissions.

Energy Sector

- Maintain the efficiency rates achieved in the operation of the thermal power plants, which are among the highest in Greece, making the best possible use of natural gas as their primary fuel.
- To produce electricity, the Group's thermal plants use natural gas. This is a fossil fuel that has a lower carbon content compared to other mineral fuels, does not release SO₂ and particles, emits less NOx (mainly NO₂) in exhaust gases compared to the maximum allowed quantities under the applicable laws, and produces less CO₂ (by 70%) compared to lignite-fired plants.



The specific reduction in emissions:

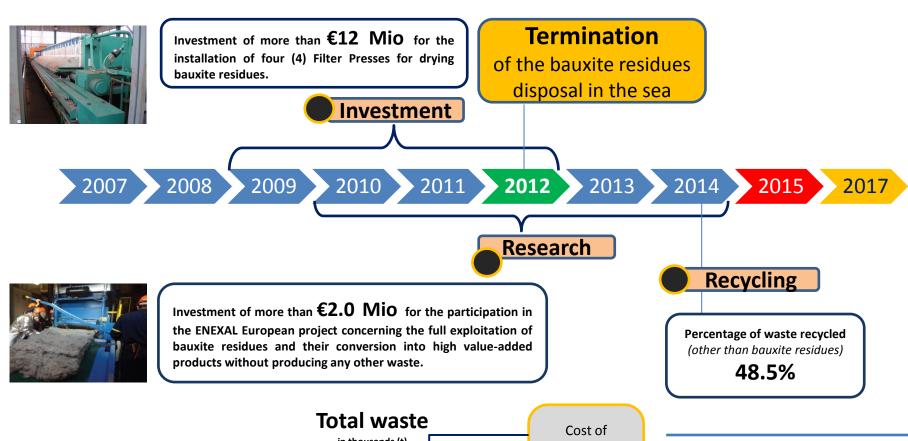
Is mainly due to the reduced electricity production activity of the Group's Energy Sector, and the reduction of PFC* emissions by 3.8% in Metallurgy & Metal Sector.

^{*}Perfluorocarbons ($CF_4 \& C_2F_6$) are gases that contribute significantly to global warming. To illustrate this, suffice to mention that 1 ton of CF_4 is equivalent to 7,390 tons of CO_2 , while 1 ton of C_2F_6 is equivalent to 12,200 tons of CO_2 . These perfluorocarbons can be reduced by controlling the frequency and duration of the anode effect during the electrolysis process.

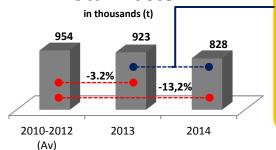
Natural Capital Management

Waste





Bauxite residues, represent nearly 90% of the total Group's waste produced each year.



treatment
and disposal
waste
decreased by
17,2%
(€0.5Mio)

Targets 2015-2017

Total waste reduction by 5% comparing to 2014 figure
 Increase the percentage of waste recycle up to 55%

ESG presentation Natural Capital Management Water

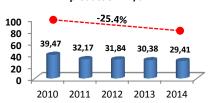


Water withdrawal of 161.7 million m³ (in annual basis)

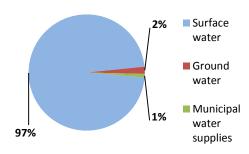
Volume of seawater used in the cooling systems of the Combined Heat and Power (CHP) plant of ALUMINIUM OF GREECE. The volume of water withdrawn remains stable on an annual basis, in strict compliance with the provisions of the relevant Decision of the Water Resources Management Directorate of the Sterea Regional Administration.

Discharge to the sea (according to national legislation)

Metallurgy & Metal Sector
Water consumption in aluminium
production m³/t



Total water withdrawal by source Total volume of 166.12 million m³



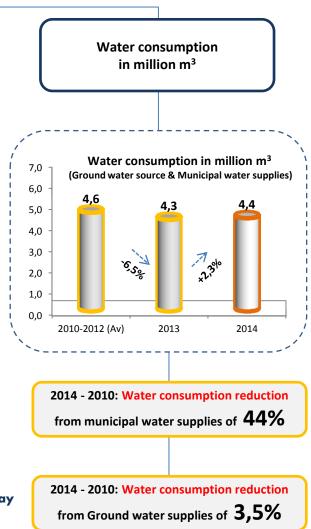
ALUMINION OF GREECE commissions, on an annual basis, an authoritative independent organisation to conduct a research study for monitoring the status of benthic biocoenoses, placing emphasis on thermophilic species on the Antikyra Gulf seabed.

Targets 2015-2017

•Carbon Disclosure Project - WATER
Admission

•Total water consumption <14,000 m³ /day

in Metallurgy & Metal Sector







ESG presentation **Business Risk Management**

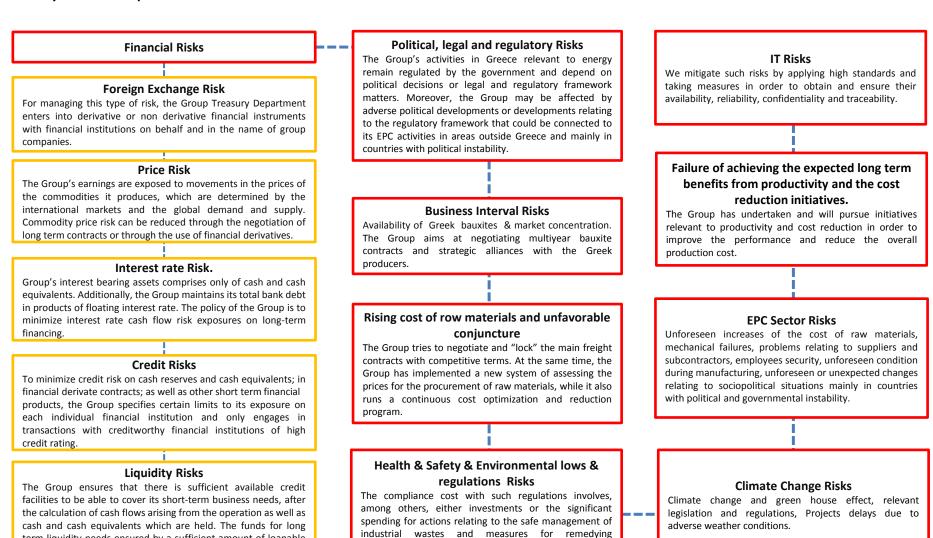
term liquidity needs ensured by a sufficient amount of loanable

funds and the ability to sell long-term financial assets.





By operating in three in three basic business sectors, Metallurgy and Mines, Energy and Integrated Energy Projects (EPC), the Mytilineos Group is faced with a number of different risk factors.



environmental damages.

ESG presentation Corporate Governance Pillars



HOLDINGS ====

Board of Directors Audit Committee Remuneration Committee CSR Committee The Board of Directors of MYTILINEOS HOLDINGS S.A. is the guardian of the Corporate Governance Group's Principles. It is composed of two (2) executive and six (6) non-executive members. Of the non-executive members, four (4) meet the requirements of Law 3016/2002 on Corporate Governance for designation as "independent".

Internal Audit System

The Internal Audit is implemented by the Internal Audit Division which is an independent, objective and consulting to the BoD activity designed to add value and to improve the Group's operations.

SONOTA TO SONOTA

GOVERNANCE STRUCTURE according to Greek Corporate Governance Code

Governance tools are applied to ensure that internal rules, processes and corporate activities comply with regulatory framework and Group policies.

Corporate Values
Codes & policies

- Internal Regulation Code.
- Professional Ethics Code.
- Suppliers & Business Partners Code of Conduct.

Group CSR Committee
 Group Legal & Regulator

- Group Legal & Regulatory Affairs Division
 Executive Management of GROUP
- Executive Management of GROUP Subsidiaries
- CSR Teams of Group Subsidiaries
- Group Communication Division
- Stakeholder Engagement Process
- Codes & Policies

CSR

Governance System

Risk
Management System

All Management Executives are involved in the identification and initial assessment of risks and actively contribute to the scheme and the adoption of specific management measures.

ESG presentationReputation & Leadership



Metallurgy & Metal Sector

- Is the largest vertically integrated European Metallurgy & Mining Group in SE Europe, and the second largest bauxite producer in Greece.
- One of the strong pillars of Greek industry and a driving force for the growth of the Greek economy and the development of the Greek periphery.

EPC Sector

- Is ranked in the Top EPC contractors for energy projects in the world.
- Is today a leading Greek exporting company and one of the top Greek businesses in the construction sector.
- It competes on an equal footing with global giants and has been established as one of the strongest players in the global market for EPC and Energy projects

Energy & Gas Sector

- Is Greece's largest independent electricity producer and first-ever private supplier of natural gas.
- MYTILINEOS leads the way towards a decarbonized energy system in Greece investing in RES and NG capacity that replaces carbon - intensive lignite fired plants.

Bloomberg

ESG Survey

According to 2014 results, MYTILINEOS Group ranks:

No. 1 among all participating Greek companies



No.2 at a global level



Source: Company Information.

HOLDINGS = **ESG** presentation MYTILINEOS **Anti - Corruption** Sign the Call to Action Risk unglobalcompact.org/anti-corruption 10 MPRINCIPLE **Global Compact** "Call to Action" 1st Edition of Code "NO TOLERANCE" Committed to 10th against Bribery **DMA** against of Professional **Principle of UN** and Corruption **Global Compact Ethics** Corruption signatory 2009 2010 2011 2012 2013 2014 2015 **Zero incidents of Corruption and Bribery** Self – Assessment METKA's Business Development Division operates as a transparency implementation to safeguard in the countries where undertakes projects all our subsidiaries against Corruption Its role is mainly the identification of new projects, business development with potential customers (local State Utilities, Ministries and IPPs) and long-term and Bribery relationship building with existing customers and partners in strategic countries, aiming to optimize long-term cooperation and develop more favorable project management/execution conditions. Dedicated Area Directors are appointed for each region of strategic interest.

The team is responsible for the systematic market research & analysis, gathering of

geographical information, activity sectors of interest, potential customer-base,

The respective market intelligence, along with new project opportunities/tenders, is

communicated to Management, who decides in each case which ones to pursue

further. Depending on the strategic interest and general viability of the project, the

initial tender phase may lead to the final stage where an official contract is signed

competition monitoring, etc.

for the execution of the project.

Targets 2015-2017

- Zero incidents of Corruption and Bribery
- Publication of 2nd Version of the Group's Code of Professional Ethics
- Implementation of the 2nd Self Assessment against Bribery & Corruption including Corporate Center (based on International Transparency Tool)
 - Establishment of whistleblowing Group procedure

ESG presentation **Management systems**







100% of our subsidiaries certified



Stakeholder **Engagement** process

100% of our subsidiaries applied

The Stakeholder Engagement process expresses in a systematic way, the long-standing principle of MYTILINEOS Group which refers to the ongoing and honest dialogue with the social groups that affect its activity and are affected by it, in the context of its responsible

operation. This initiative is continuing with consistency and is subject to self-evaluation and self-improvement procedures. The effectiveness and transparency of this process is assured through the Group's CSR Governance system, under which the individual CSR teams of the subsidiaries have been tasked with recording and evaluating all Stakeholder proposals, ideas and concerns related to sustainability issues. Once this has been done, the most important issues are forwarded to the Management of the companies, so that decisions can be made concerning the responses to them and, where feasible, their





100% of our subsidiaries certified





100% of our subsidiaries certified





integration in the corporate strategy.

Aluminium of Greece certified





100% of our subsidiaries applied

33% of our subsidiaries certified

Aluminum of Greece quality control laboratory has been accredited by Hellenic Accreditation System S.A. (ESYD S.A.) in accordance with the requirements of the ISO 17025:2005 International Standard, for the chemical analysis of bauxite, alumina (both hydrated and calcined), and of aluminium and its alloys. This accreditation concerns the Quality Management System of the Laboratory and its technical competencies and overall adequacy for carrying out tests in the areas for which it has been accredited.









Thank You for Your Interest

Contact Information

Dimitris Katralis

IR Officer

Email: dimitrios.katralis@mytilineos.gr,

Tel: +30-210-6877476 Fax: +30-210-6877400

Georgios Galanis

Group CSR Supervisor

Email: Georgios.Galanis@mytilineos.gr

Tel: +30-2106877376 Fax: +30-2106877400

Vivian Bouzali

Group Communications Director Email: vivian.bouzali@mytilineos.gr

Tel: +30-210-6877395 Fax: +30-210-6877400

Mytilineos Holdings S.A.

5-7 Patroklou Str. 15125 Maroussi Athens

Greece

Tel: +30-210-6877300 Fax: +30-210-6877400 www.mytilineos.gr

